

**SPEECH BY MR CHOO CHIAU BENG, CEO OF KEPPEL CORPORATION & CHAIRMAN OF KEPPEL OFFSHORE & MARINE, OPENING OF KEPPEL SAFETY TRAINING CENTRE
10 JUNE 2010**

Our Guest of Honour, Mr Hawazi Daipi,
Senior Parliamentary Secretary, Ministry of Manpower,

Dr Lee Boon Yang,
Chairman of Keppel Corporation,

Our safety partners,

Distinguished guests, Ladies and Gentlemen,

Good afternoon.

We are very honoured to have SPS Hawazi back this year as Guest-of-Honour to officiate another significant milestone in our safety journey. I wish to personally thank SPS Hawazi, for his presence today and continuous support over the years. Your encouragement in our safety journey has been tremendous.

In 2009, we gathered here for the launch of Keppel Group's "Safety Starts with Me – Together We Care" initiative, which exhorts each member of our workforce to take ownership of his own safety and that of his colleagues.

Guided by safety as a core value and shared priority, all our business units are working very hard to unite, align and drive HSE efforts across our operations.

Many platforms have been established to ensure that safety knowledge, best practices and experiences are regularly shared within the Group. For instance, our business units take turns to host safety personnel from the other Keppel units to share their respective safety systems.

Through these and other channels, such as the newly launched Group HSE newsletter, we have been able to effectively cascade best practices and lessons learnt to all our workforce including subcontractors and vendors.

We will continue investing in and maximising avenues to align and equip our entire workforce, including subcontractors, with the necessary skills to do their work safely and productively. In striving to create a strong and cohesive safety culture at Keppel, we will leave no stone unturned.

I am pleased that Keppel Shipyard continues the momentum in driving the Group towards zero incidents. Keppel Shipyard's Safety Excellence 2015 will boost our efforts in raising the safety quotient of our employees and subcontractors. At the same time, this initiative is aligned with the national WSH 2018 strategies to raise safety standards in the industry.

The Keppel Safety Training Centre, which SPS Hawazi will declare open later, is a key component of the Safety Excellence 2015 initiative. The Centre offers courses run by qualified instructors and integrated training amenities augmented by multimedia tools to offer a conducive learning environment where workers can be engaged and immersed in our safety culture. It will also extend the Group's cross-learning platforms and repository of safety knowledge and capabilities that can be leveraged by all Keppel units. Already, we have started courses for our employees as well as management from various business units at this Centre.

The safety training centre is backed by the relentless support, valuable resources and expertise of our safety partners. I take this opportunity to convey our deep appreciation to Exxon Mobil, SBM, Shell, Prosafe Production, BW Offshore, Woodside, Statoil, Maersk FPSOs, BP and Frontier Drilling.

Special thanks also go to our employees, Unions, contractors and vendors, as well as the Ministry of Manpower, the Workplace Safety and Health Council, and the Workforce Development Agency for their assistance and support.

We at Keppel, including our Board Safety Committee Members, senior management, staff and I, will spare no efforts in ensuring that everyone returns home safely each and every day.

Thank you.