

KEPPEL CORPORATION LIMITED

Proforma Financial Statement

1 UNAUDITED RESULTS FOR THE THIRD QUARTER ENDED 30 SEPTEMBER 2003

The Directors of **Keppel Corporation Limited** advise the following unaudited results of the Group for the third quarter ended 30 September 2003.

1(a) GROUP PROFIT AND LOSS ACCOUNT for the third quarter and 9 months ended 30 September 2003

	Third Quarter			9 Months		
	30.9.2003 \$'000	30.9.2002 \$'000	+ / (-) %	30.9.2003 \$'000	30.9.2002 \$'000	+ / (-) %
Turnover	1,511,371	1,461,983	+3.4	4,731,030	3,974,606	+19.0
Materials & subcontract costs	(894,939)	(976,895)	-8.4	(2,988,429)	(2,634,240)	+13.4
Staff costs	(184,998)	(200,180)	-7.6	(511,589)	(468,669)	+9.2
Depreciation & amortisation	(61,671)	(43,463)	+41.9	(167,690)	(129,158)	+29.8
Other operating expenses	(242,609)	(132,874)	+82.6	(695,009)	(391,082)	+77.7
Operating profit	127,154	108,571	+17.1	368,313	351,457	+4.8
Investment income	330	217	+52.1	3,082	3,505	-12.1
Interest income	9,358	8,871	+5.5	23,428	23,052	+1.6
Interest expenses	(15,835)	(16,876)	-6.2	(47,301)	(46,816)	+1.0
Share of results of associated companies	23,346	22,164	+5.3	51,005	52,625	-3.1
Profit before tax & exceptional items	144,353	122,947	+17.4	398,527	383,823	+3.8
Exceptional items	22	-	n.m.	556	-	n.m.
Profit before taxation	144,375	122,947	+17.4	399,083	383,823	+4.0
Taxation	(25,284)	(27,148)	-6.9	(48,875)	(62,111)	-21.3
Profit after taxation	119,091	95,799	+24.3	350,208	321,712	+8.9
Minority interests	(21,068)	(14,802)	+42.3	(59,437)	(58,300)	+2.0
Profit attributable to shareholders	98,023	80,997	+21.0	290,771	263,412	+10.4
Comprising:						
Profit before exceptional items	98,001	80,997	+21.0	290,079	263,412	+10.1
Exceptional items	22	-	n.m.	692	-	n.m.
	98,023	80,997	+21.0	290,771	263,412	+10.4
Group earnings per ordinary shares						
Before exceptional items						
- basic	12.6 cts	10.5 cts	+20.0	37.5 cts	34.3 cts	+9.3
- diluted	12.5 cts	10.5 cts	+19.0	37.3 cts	34.1 cts	+9.4
After exceptional items						
- basic	12.6 cts	10.5 cts	+20.0	37.6 cts	34.3 cts	+9.6
- diluted	12.6 cts	10.5 cts	+20.0	37.4 cts	34.1 cts	+9.7

n.m. - not meaningful

Notes:

(i) Operating profit is arrived at after charging/(crediting) the following:

	Third Quarter			9 Months		
	30.9.2003 \$'000	30.9.2002 \$'000	+ / (-) %	30.9.2003 \$'000	30.9.2002 \$'000	+ / (-) %
Loss/(profit) on sale of fixed assets	221	-	n.m.	(160)	(973)	-83.6
Profit on sale of investments	(2,606)	(7,016)	-62.9	(11,966)	(7,016)	+70.6
Provision/(write-back) for - stocks	706	(4,204)	n.m.	1,897	(8,008)	n.m.
- investments	(7,072)	18,737	n.m.	(13,364)	12,409	n.m.
- doubtful debts	240	13	+1746.2	527	90	+485.6
Bad debts recovered	(697)	(387)	+80.1	(2,664)	(484)	+450.4
Stocks written off	1,085	-	n.m.	1,085	-	n.m.
Foreign exchange loss/(gain)	1,171	3,287	-64.4	(14,280)	(928)	+1438.8

(ii) Taxation expense for the period included write-back of \$14 million (\$8 million attributable to the Group) in respect of prior year's over provision.

(iii) Exceptional items for the period comprised:

	Third Quarter 30.9.2003 \$'000	9 Months 30.9.2003 \$'000
Gain on disposal of subsidiaries and associated companies	22	18,981
Provision for diminution in investments	-	(17,533)
Staff compensation and restructuring of operations	-	(892)
	<hr/> 22	<hr/> 556
Minority share of exceptional items	-	136
Net exceptional items	<hr/> 22	<hr/> 692

(iv) There was no extraordinary item.

1(b)(i) BALANCE SHEETS as at 30 September 2003

	<u>Group</u>		<u>Company</u>	
	30.9.03 \$'000	31.12.02 \$'000	30.9.03 \$'000	31.12.02 \$'000
Share capital	387,259	384,907	387,259	384,907
Reserves	2,459,554	2,332,680	2,586,302	2,369,690
Share capital & reserves	2,846,813	2,717,587	2,973,561	2,754,597
Minority interests	1,231,860	1,154,557	-	-
Capital employed	4,078,673	3,872,144	2,973,561	2,754,597
Represented by:				
Fixed assets	2,503,305	2,577,606	9,482	8,493
Investment properties	2,061,745	1,721,849	-	-
Development properties	188,967	187,919	-	-
Subsidiaries	-	-	3,628,053	3,510,300
Associated companies	887,334	984,693	3,074	3,074
Investments	122,499	191,760	1,701	1,701
Loans receivable	53,462	57,116	451,502	451,502
Intangibles	137,561	141,434	-	-
	5,954,873	5,862,377	4,093,812	3,975,070
Current assets				
Stocks & work-in-progress	2,570,458	2,592,718	-	-
Amounts due from:				
- subsidiaries	-	-	683,341	729,662
- associated companies	486,995	500,443	75	12,496
Debtors	1,342,455	1,482,717	19,549	19,056
Short term investments	230,435	222,580	-	-
Bank balances, deposits & cash	718,999	814,764	1,151	48,974
	5,349,342	5,613,222	704,116	810,188
Current liabilities				
Creditors	1,894,142	1,947,349	24,509	27,220
Provisions	12,586	14,158	5,000	5,000
Amounts due to:				
- subsidiaries	-	-	320,550	196,120
- associated companies	177,575	254,113	1	-
Term loans	1,896,276	2,262,986	1,003,443	1,331,457
Taxation	88,142	125,171	-	-
Bank overdrafts	13,198	2,849	-	-
	4,081,919	4,606,626	1,353,503	1,559,797
Net current assets/(liabilities)	1,267,423	1,006,596	(649,387)	(749,609)
Non-current liabilities				
Term loans	2,616,277	2,438,772	450,000	450,000
Deferred taxation	225,346	256,057	20,864	20,864
Proceeds from sale of future residential receivables	302,000	302,000	-	-
	3,143,623	2,996,829	470,864	470,864
Net assets	4,078,673	3,872,144	2,973,561	2,754,597

1(b)(ii) GROUP'S BORROWINGS AND DEBT SECURITIES

Amount repayable in one year or less, or on demand

As at 30 Sep 2003		As at 31 Dec 2002	
Secured \$'000	Unsecured \$'000	Secured \$'000	Unsecured \$'000
19,995	1,889,479	63,998	2,201,837

Amount repayable after one year

As at 30 Sep 2003		As at 31 Dec 2002	
Secured \$'000	Unsecured \$'000	Secured \$'000	Unsecured \$'000
641,562	1,974,715	643,479	1,795,293

Details of any collateral

Certain subsidiaries of the Company pledged their assets in order to obtain loans from financial institutions. The net book value of properties and other assets pledged/mortgaged to financial institutions amounted to \$1,126,774,000 (31 December 2002: \$1,220,085,000).

1(c) CONSOLIDATED CASH FLOW STATEMENTS
for the third quarter and 9 months ended 30 September 2003

	Note	Third Quarter		9 Months	
		30.9.2003 \$'000	30.9.2002 \$'000	30.9.2003 \$'000	30.9.2002 \$'000
OPERATING ACTIVITIES					
Operating profit		127,154	108,571	368,313	351,457
Adjustments:					
Depreciation and amortisation		61,671	43,463	167,690	129,158
Provisions		-	1,218	5,829	17,849
Operational cash flow before changes in working capital		188,825	153,252	541,832	498,464
Working capital changes:					
Stocks & work-in-progress		107,361	(72,898)	45,061	(219,304)
Debtors		112,502	(132,146)	82,880	(217,698)
Creditors		(84,131)	108,952	(95,595)	341,551
Investments in bonds and shares		(15,104)	70,329	12,712	192,866
Advances to associated companies		(66,780)	9,749	(35,715)	(31,971)
Translation of foreign subsidiaries		(7,525)	(6,893)	(3,903)	2,381
		235,148	130,345	547,272	566,289
Interest received		9,358	8,871	23,428	23,052
Interest paid		(15,835)	(16,876)	(47,301)	(46,816)
Income taxes paid		(33,828)	(15,873)	(87,952)	(53,232)
Net cash from operating activities		194,843	106,467	435,447	489,293
INVESTING ACTIVITIES					
Acquisition of subsidiaries	A	-	(36,850)	(65,322)	(50,400)
Acquisition of additional shares in subsidiaries		-	(88,279)	-	(312,183)
Disposal of subsidiaries	B	355	-	15,141	-
Acquisition of associated companies		(4,537)	1,955	(13,210)	(4,334)
Loans to associated companies		(1,830)	-	(57,923)	-
Loans to an investee company		-	-	(1,334)	-
Proceeds from disposal of associated companies		1,834	-	31,406	-
Repayment of loans by an associated company		-	-	-	60,900
Acquisition of fixed assets and investment properties		(86,545)	(17,280)	(157,182)	(79,775)
Expenditure on development properties		(794)	(14,887)	(1,048)	(28,210)
Proceeds from disposal of fixed assets		1,738	-	55,676	31,481
Dividends received from investments		28,264	5,393	49,888	15,805
Net cash used in investing activities		(61,515)	(149,948)	(143,908)	(366,716)
FINANCING ACTIVITIES					
Proceeds from share issues		3,614	2,093	12,783	8,316
Proceeds from minority shareholders of subsidiaries		914	28	914	7,424
Proceeds/repayment from term loans		(30,872)	193,121	(189,205)	317,305
Capital distribution		(92,804)	-	(92,804)	-
Dividend paid to shareholders of the Company		(48,296)	(47,956)	(108,587)	(143,804)
Dividend paid to minority shareholders of subsidiaries		1,870	(2,240)	(20,754)	(15,961)
Net cash from/(used in) financing activities		(165,574)	145,046	(397,653)	173,280
Net increase/(decrease) in cash and cash equivalents		(32,246)	101,565	(106,114)	295,857
Cash and cash equivalents at beginning of period		738,047	924,291	811,915	729,999
Cash and cash equivalents at end of period	C	705,801	1,025,856	705,801	1,025,856

Notes to Consolidated Cash Flow Statements

	Third Quarter		9 Months	
	30.9.2003 \$'000	30.9.2002 \$'000	30.9.2003 \$'000	30.9.2002 \$'000
A. Acquisition of Subsidiaries				
The fair values of net assets and liabilities of subsidiaries acquired were as follows:				
Fixed assets and investment properties	-	-	335,500	8,667
Stocks	-	-	22,801	32,027
Debtors	-	36,850	146	133,285
Bank balances and cash	-	-	50	4,564
Creditors	-	-	(30,031)	(84,575)
Loans	-	-	-	(40,727)
Minority interests	-	-	(74,534)	(2,517)
	-	36,850	253,932	50,724
Amount previously accounted for as associated companies	-	-	(188,560)	(7,796)
Goodwill on consolidation	-	-	-	12,036
Purchase consideration	-	36,850	65,372	54,964
Less: Bank balances and cash acquired	-	-	(50)	(4,564)
Cash flow on acquisition net of cash acquired	-	36,850	65,322	50,400

B. Disposal of Subsidiaries

The fair values of net assets and liabilities of subsidiaries disposed were as follows:

Fixed assets and investment properties	(906)	-	(8,386)	-
Investments	-	-	(242)	-
Debtors	-	-	(61,186)	-
Bank balances and cash	(106)	-	(313)	-
Creditors	551	-	23,598	-
Minority interests	-	-	39,975	-
	(461)	-	(6,554)	-
Net profit on disposal	-	-	(8,900)	-
Sale proceeds	(461)	-	(15,454)	-
Add: Bank balances and cash disposed	106	-	313	-
Cash flow on disposal net of cash disposed	(355)	-	(15,141)	-

C. Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and balances with banks. Cash and cash equivalents in the consolidated cash flow statements comprise the following balance sheet amounts:

Bank balances, deposits and cash	718,999	1,026,626	718,999	1,026,626
Bank overdrafts	(13,198)	(770)	(13,198)	(770)
	705,801	1,025,856	705,801	1,025,856

1(d)(i) STATEMENTS OF CHANGES IN EQUITY
for the third quarter and 9 months ended 30 September 2003

Group	<u>Share</u> <u>Capital</u> \$'000	<u>Share</u> <u>Premium</u> <u>Account</u> \$'000	<u>Capital</u> <u>Reserves</u> \$'000	<u>Revenue</u> <u>Reserves</u> \$'000	<u>Foreign</u> <u>Exchange</u> <u>Translation</u> <u>Account</u> \$'000	<u>Total</u> \$'000
2003						
As at 1 January	384,907	963,900	364,725	1,055,295	(51,240)	2,717,587
Surplus on revaluation of investment properties	-	-	31,146	-	-	31,146
Currency translation gain	-	-	-	-	5,500	5,500
Gain not recognised in profit & loss account	-	-	31,146	-	5,500	36,646
Net profit for first half	-	-	-	192,748	-	192,748
Dividend paid	-	-	-	(60,291)	-	(60,291)
Transfer of statutory, capital and other reserves to revenue reserves	-	-	610	(502)	(108)	-
Other adjustments	-	-	93	(483)	-	(390)
Shares issued	1,724	7,445	-	-	-	9,169
As at 30 June	386,631	971,345	396,574	1,186,767	(45,848)	2,895,469
Currency translation loss	-	-	-	-	(8,513)	(8,513)
Loss not recognised in profit & loss account	-	-	-	-	(8,513)	(8,513)
Net profit for third quarter	-	-	-	98,023	-	98,023
Dividend paid	-	-	-	(48,296)	-	(48,296)
Transfer of statutory, capital and other reserves to revenue reserves	-	-	(107,638)	107,638	-	-
Other adjustments	-	-	(393)	(376)	89	(680)
Shares issued	628	2,986	-	-	-	3,614
Capital distribution	-	(92,804)	-	-	-	(92,804)
As at 30 September	387,259	881,527	288,543	1,343,756	(54,272)	2,846,813

	<u>Share Capital</u> \$'000	<u>Share Premium Account</u> \$'000	<u>Capital Reserves</u> \$'000	<u>Revenue Reserves</u> \$'000	<u>Foreign Exchange Translation Account</u> \$'000	<u>Total</u> \$'000
Group 2002						
As at 1 January	382,869	954,600	422,538	918,678	(20,388)	2,658,297
Currency translation gain	-	-	-	-	2,423	2,423
Gain not recognised in profit & loss account	-	-	-	-	2,423	2,423
Net profit for first half	-	-	-	182,415	-	182,415
Dividend paid	-	-	-	(95,848)	-	(95,848)
Transfer of statutory, capital and other reserves to revenue reserves	-	-	971	(971)	-	-
Revaluation deficit realised and transferred to profit & loss account on disposal of investment properties	-	-	9,904	-	-	9,904
Other adjustments	-	-	-	(1,693)	-	(1,693)
Shares issued	1,173	5,050	-	-	-	6,223
As at 30 June	384,042	959,650	433,413	1,002,581	(17,965)	2,761,721
Currency translation loss	-	-	-	-	(7,356)	(7,356)
Loss not recognised in profit & loss account	-	-	-	-	(7,356)	(7,356)
Net profit for third quarter	-	-	-	80,997	-	80,997
Dividend paid	-	-	-	(47,956)	-	(47,956)
Transfer of statutory, capital and other reserves to revenue reserves	-	-	7,363	(7,363)	-	-
Other adjustments	-	-	(678)	163	(80)	(595)
Shares issued	338	1,755	-	-	-	2,093
As at 30 September	384,380	961,405	440,098	1,028,422	(25,401)	2,788,904

	Share Capital \$'000	Share Premium Account \$'000	Capital Reserves \$'000	Revenue Reserves \$'000	Foreign Exchange Translation Account \$'000	Total \$'000
Company						
2003						
As at 1 January	384,907	963,900	240,782	1,165,008	-	2,754,597
Net profit for first half	-	-	-	410,626	-	410,626
Dividend paid	-	-	-	(60,291)	-	(60,291)
Shares issued	1,724	7,445	-	-	-	9,169
As at 30 June	386,631	971,345	240,782	1,515,343	-	3,114,101
Net profit for third quarter	-	-	-	(3,175)	-	(3,175)
Dividend paid	-	-	-	(48,296)	-	(48,296)
Transfer of capital reserves to revenue reserves	-	-	(107,901)	107,901	-	-
Other adjustments	-	-	-	121	-	121
Shares issued	628	2,986	-	-	-	3,614
Capital distribution	-	(92,804)	-	-	-	(92,804)
As at 30 September	387,259	881,527	132,881	1,571,894	-	2,973,561
2002						
As at 1 January	382,869	954,600	240,782	771,661	-	2,349,912
Net profit for first half	-	-	-	6,450	-	6,450
Dividend paid	-	-	-	(95,848)	-	(95,848)
Shares issued	1,173	5,050	-	-	-	6,223
As at 30 June	384,042	959,650	240,782	682,263	-	2,266,737
Net profit for third quarter	-	-	-	63,131	-	63,131
Dividend paid	-	-	-	(47,956)	-	(47,956)
Shares issued	338	1,755	-	-	-	2,093
As at 30 September	384,380	961,405	240,782	697,438	-	2,284,005

1(d)(ii) SHARE CAPITAL

Since 30 June 2003, the Company issued 1,255,000 ordinary shares of \$0.50 each upon the exercise of options granted under the KCL Share Options Scheme to employees. The share capital of the Company as at the end of the period was 774,517,591 ordinary shares of \$0.50 each.

As at 30 September 2003, there were unexercised options for 13,884,166 of unissued ordinary shares of \$0.50 each (30 September 2002: 13,508,000 ordinary shares of \$0.50 each) under the KCL Share Options Scheme.

2. AUDIT

The figures have not been audited or reviewed by the Company's auditors.

3. AUDITORS' REPORT

Not applicable

4. ACCOUNTING POLICIES

The Group has applied the same accounting policies and methods of computation in the financial statements for the current financial period compared with those of the audited financial statements as at 31 December 2002.

5. CHANGES IN THE ACCOUNTING POLICIES

There are no changes in accounting policies.

6. EARNINGS PER ORDINARY SHARE

	Third Quarter			9 Months		
	30.9.2003	30.9.2002	+/(-)%	30.9.2003	30.9.2002	+/(-)%
Earnings per ordinary share of the Group based on net profit attributable to shareholders:-						
(i) Based on weighted average number of shares	12.6 cts	10.5 cts	+20.0	37.6 cts	34.3 cts	+9.6
- Weighted average number of shares ('000)	772,605	767,672	+0.6	772,605	767,672	+0.6
(ii) On a fully diluted basis	12.6 cts	10.5 cts	+20.0	37.4 cts	34.1 cts	+9.7
- Adjusted weighted average number of shares ('000)	776,992	772,139	+0.6	776,992	772,139	+0.6

7. NET ASSET VALUE

	GROUP			COMPANY		
	30.9.2003	31.12.2002	+/(-)%	30.9.2003	31.12.2002	+/(-)%
Net asset value per Ordinary Share based on issued share capital at the end of the financial period/year	\$3.68	\$3.53	+4.2	\$3.84	\$3.58	+7.3

8. REVIEW OF GROUP PERFORMANCE

Group earnings continued to show improvement in the third quarter and earnings for the first nine months are above those in the corresponding period of 2002.

Third Quarter

For the quarter, Group revenue of \$1.51 billion was \$49 million or 3% above that of the same period in 2002 from increased revenue by Property, Infrastructure and Singapore Petroleum Company (SPC). Offshore & Marine reported lower revenue.

Group attributable profit before exceptional items at \$98 million was \$17 million or 21% higher than the third quarter of last year.

Nine Months

Group revenue of \$4.73 billion for the first nine months was \$756 million or 19% above that of the same period in 2002 due to higher revenue in SPC, Property and Infrastructure, partially reduced by lower revenue in Offshore & Marine.

Group attributable profit before exceptional items at \$290 million was \$27 million or 10% higher than the first nine months of last year.

Improved earnings were reported by Infrastructure from contribution by the power barge contract and Property's sale of residential developments, particularly in Shanghai. Offshore & Marine's earnings were lower due to lower level of contracts secured last year as customers delayed decisions on awarding new contracts. In Investment, SPC's earnings were lower but were more than offset by gains in quoted securities.

9. VARIANCE FROM PROSPECT STATEMENT

No variance from previous statement.

10. PROSPECTS

Earnings for the fourth quarter are expected to be maintained at the level of the previous quarter and, therefore, the Group's earnings for the full year will be higher than those of 2002.

The Group has recently announced a partial divestment of SPC. Together with recurring strong operational cashflows, the Group will be able to finance new investments currently pursued in core businesses, especially under Infrastructure.

The Group will continue to focus on maximising value from non-core and low-yielding assets to fund expansion of core businesses for sustainable long term earnings growth.

11. DIVIDEND

(a) Current Financial Period Reported On

Any dividend recommended for the current financial period reported on? None

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? None

(c) DATE PAYABLE

Not applicable

(d) BOOKS CLOSURE DATE

Not applicable

12. If no dividend has been declared/recommended, a statement to that effect.

No dividend is declared for the quarter ended 30 September 2003.

A capital distribution of 12 cents per share was paid on 16 July 2003 and an interim dividend of 8 cents per share less tax in respect of the first half year ended 30 June 2003 was paid on 2 September 2003.

13. SEGMENT ANALYSIS

9 Months ended 30 September 2003

BUSINESS SEGMENT

	<u>Offshore & Marine</u> \$'000	<u>Property</u> \$'000	<u>Infra- structure</u> \$'000	<u>Invest- ments</u> \$'000	<u>Elimina- tion</u> \$'000	<u>Total</u> \$'000
Revenue	1,035,211	611,282	617,562	2,524,140	(57,165)	4,731,030
Results						
Operating profit	144,012	124,760	34,611	64,930	-	368,313
Net investment income & interest income	(5,547)	(13,297)	(4,603)	2,656	-	(20,791)
Share of results of associated companies	4,327	8,653	14,875	23,150	-	51,005
Profit before tax & exceptional items	142,792	120,116	44,883	90,736	-	398,527
Exceptional items	-	-	(9,100)	9,656	-	556
Profit before tax	142,792	120,116	35,783	100,392	-	399,083
Other Information						
Segment assets	1,919,670	6,328,789	933,915	3,346,736	(2,112,229)	10,416,881
Investment in associated companies	67,736	383,000	71,102	365,496	-	887,334
Total	1,987,406	6,711,789	1,005,017	3,712,232	(2,112,229)	11,304,215
Segment liabilities	1,402,743	4,653,560	570,605	2,710,863	(2,112,229)	7,225,542
Net assets	584,663	2,058,229	434,412	1,001,369	-	4,078,673
Capital expenditure	124,928	2,585	7,285	22,384	-	157,182
Depreciation & amortisation	52,340	12,479	55,669	47,202	-	167,690

GEOGRAPHICAL SEGMENT

	<u>Singapore</u> \$'000	<u>Far East & Other ASEAN Countries</u> \$'000	<u>Other Countries</u> \$'000	<u>Elimination</u> \$'000	<u>Total</u> \$'000
External sales	3,639,005	427,508	664,517	-	4,731,030
Segment assets	7,649,759	2,164,131	1,581,880	(978,889)	10,416,881
Capital expenditure	48,903	3,441	104,838	-	157,182

9 Months ended 30 September 2002

BUSINESS SEGMENT

	Offshore & Marine \$'000	Property \$'000	Infra- structure \$'000	Invest- ments \$'000	Elimina- tion \$'000	Total \$'000
Revenue	1,377,857	247,312	474,659	1,939,129	(64,351)	3,974,606
Results						
Operating profit	172,340	114,116	17,277	47,724	-	351,457
Net investment income & interest income	5,281	(7,429)	(4,899)	(13,212)	-	(20,259)
Share of results of associated companies	5,696	7,584	9,973	29,372	-	52,625
Profit before tax & exceptional items	183,317	114,271	22,351	63,884	-	383,823
Exceptional items	-	-	-	-	-	-
Profit before tax	183,317	114,271	22,351	63,884	-	383,823
Other Information						
Segment assets	3,062,845	6,502,879	1,400,741	2,727,794	(2,397,995)	11,296,264
Investment in associated companies	57,888	465,895	73,677	504,425	-	1,101,885
Total	3,120,733	6,968,774	1,474,418	3,232,219	(2,397,995)	12,398,149
Segment liabilities	1,849,191	4,800,510	1,030,227	3,001,996	(2,397,995)	8,283,929
Net assets	1,271,542	2,168,264	444,191	230,223	-	4,114,220
Capital expenditure	49,354	-	28,689	1,732	-	79,775
Depreciation & amortisation	40,853	14,377	21,044	52,884	-	129,158

GEOGRAPHICAL SEGMENT

	Singapore \$'000	Far East & Other ASEAN Countries \$'000	Other Countries \$'000	Elimination \$'000	Total \$'000
External sales	3,197,173	294,121	483,312	-	3,974,606
Segment assets	8,912,752	1,590,514	1,242,589	(449,591)	11,296,264
Capital expenditure	18,093	13,394	48,288	-	79,775

Notes :

(a) Business Segment

The Group is focused on three key business divisions: Offshore & Marine, Property and Infrastructure. The Investments division consists of the Group's investments in SPC, Logistics, Shipping and MobileOne Ltd which the Company will continue to build value for timely divestment. These four divisions are the basis on which the Group reports its primary segment information. Pricing of inter-segment goods and services is at fair market value. Segment assets and liabilities are those used in the operation of each division.

(b) Geographical Segment

The Group has operations in over 20 countries. Secondary segment information is provided by geographical segment in accordance to the above table.

14. REVIEW OF SEGMENT PERFORMANCE

Not applicable

15. INTERESTED PERSON TRANSACTIONS

Name of Interested Person	Aggregate value of all interested person transactions (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)		Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000)	
	9 Months 30.9.2003 \$'000	9 Months 30.9.2002 \$'000	9 Months 30.9.2003 \$'000	9 Months 30.9.2002 \$'000
Transaction for the Sale of Goods and Services				
PSA Corporation Group	22,052	26,859	8,860	-
CapitaLand Group	6,806	9,164	-	-
Neptune Orient Lines Group	-	720	-	-
National University Hospital	3,320	-	-	-
Singapore Airlines Group	7,899	-	-	-
Singapore Power/Power Seraya/ Senoko Power/Tuas Power Group	-	2,974	-	-
SembCorp Industries Group	-	17,400	2,268	-
SembCorp Marine Group	-	-	312	-
Temasek Holdings Group (other than the above)	-	124	-	-
Transaction for the Purchase of Goods and Services				
SembCorp Industries Group	-	-	2,268	-
Singapore Power/Power Seraya/ Senoko Power/Tuas Power Group	-	1,267	4,000	-
Temasek Holdings Group (other than the above)	447	-	-	-
Transaction for the Acquisition of Companies				
Temasek Holdings Group (other than the above)	3,869	-	-	-
Total Interested Person Transactions	44,393	58,508	17,708	-

BY ORDER OF THE BOARD

CAROLINE CHANG
Company Secretary
28 October 2003